

Dear Members of the Board of Directors:

It is a sad day in the 148-year history of the NRA institution, and history will record from this day forward your actions to address the crises facing it.

As some of you know, I represent a grassroots effort of both NRA members and non-members and have the capability to reach millions of voters.

For the record:

I tried to reform the NRA from within over the last fifteen months, and have spoken to several current NRA officers, former officers, and persons who directly report to Mr. LaPierre. It was only at the Indianapolis NRA Annual Meeting, that I realized that the current NRA leadership is incapable of reform. It was also at that time in which I came to the conclusion that Mr. LaPierre would be incapable of voluntarily resigning.

My strategy to enact leadership change is a multi-phase approach that will gradually obtain momentum, become self-sustaining, and will be difficult to contain, once Phase 4 commences.

We are a well-organized team that has substantial money, resources and support. Although a few high-dollar donors desire to be anonymous, they and our rank-and-file NRA members are the life sustaining blood of the NRA and demand new leadership, accountability and transparency.

To the extent that the members of the Board of Directors can control the destiny of the NRA, without external forces intervening, timing is critical for them to provide oversight and direction to the CEO, and take control before it is too late. To do otherwise, allows the NRA to continue on its path of self-immolation that is precarious and unpredictable.

The next move is for the members of the Board of Directors to assert their roles, and start a new chapter for the NRA, without Mr. LaPierre, to ensure that it remains relevant in the future and faithful to its mission statement. Doing so, will prevent this cancer from spreading further. It is imperative that the cancer not contaminate the 2020 elections.

Each of you will have an important decision to make on whether or not you are going to let Phase 4 play out in the media. Your decision should be made with the understanding of your duties and responsibilities as a faithful director to the NRA itself, and not Mr. LaPierre and his leadership team.

The role of a director is essentially providing oversight and direction to the CEO. It basically includes financial (fiduciary) oversight, management oversight, mission oversight, and legal oversight (bylaws, articles of incorporation, and all federal, state, and local laws). Mr. LaPierre and his leadership team should not be telling the Board of Directors how he is handling the crises confronting the NRA; rather, the Board of Directors should be directing Mr. LaPierre.

I do not know how long the cancer has been at the NRA, but it has certainly metastasized. Mr. LaPierre's desire to remain as CEO until after the 2020 elections will never be realized. To the extent I have any credibility with you, I guarantee to you that is an impossible dream! I have no hidden agenda and I will return to retirement as soon as Mr. LaPierre and his leadership team are replaced.

For the few of you that know me, you unquestionably know my commitment to the grassroots effort and to the NRA members and non-members is resolute. I have told NRA directors that I can be one of the NRA's biggest advocates or worse nightmare, and Mr. LaPierre and his leadership team have chosen the latter.

Attached is an Excel spreadsheet grading the members of the Board of Directors similar to how the NRA grades those seeking or currently in public office. For example, a grade of "A" is given to a Board Member who has advocated the replacement of Mr. LaPierre, and/or publicized one's removal from committee(s) due to questioning leadership, spending, policies, etc. Similarly, a grade of "F" is given to a Board Member who supports Mr. LaPierre and his leadership team with insufficient oversight.

That being said, the grades in the spreadsheet are dynamic, meaning a Board Member's grade can go from an "A" to "F" and vice versa. For example, a member of the Board of Directors who now requests an independent audit, etc. will receive the grade of an "A".

As always, I am willing to work with absolutely anyone, including liberals, conservatives, and even reporters! My only requirement is that everyone be respectful and civil. As for Board Members, I simply request that you apply basic fiduciary duties of your position as directors, as required by New York law. Doing so, I believe will eradicate this insidious cancer once and for all. I intend to continue this campaign until the will of the grassroots members and voters is realized!

To any Board Member who wishes to change their grade, or believes he or she was inappropriately graded, please be prepared to substantiate to the objective "eye" what you have done to excise this metastasized cancer. For example, please provide past proof or in the future, proof that you have undertaken your duties faithfully as a member of the Board of Directors.

Now, to those members of the Board of Directors who continue to argue that these allegations in the media are false, that "train has already left the station." It is immaterial, at this point, not only to our rank-and-file members, but to the anticipated 65 million republican voters in the 2020 election, and both the attorneys general from New York and Washington, D.C.

The members of this grassroots effort will be requesting several votes of "no confidence" for Mr. LaPierre, each NRA officer, and Mr. Josh Powell. In addition, they will be requesting a vote to obtain an independent financial audit from one of the "Big Four" accounting firms.

It is important for each member of the Board of Directors to completely understand his or her responsibilities. For example, current NRA officers who have stated "I don't know anything about that,"

“that is the first time I’m hearing it,” “I trust Wayne completely,” etc., are not deemed within the law as valid acceptable legal defenses. It is your responsibility to know or take the necessary actions to obtain such knowledge.

Furthermore, Mr. LaPierre can only indemnify members of the Board of Directors if he/she acted in a fiduciary matter which was/is in the best interest of the NRA organization; otherwise those members of the Board of Directors who failed to meet such obligations are subject to personal liability.

Certainly, you would agree that it is your responsibility to wisely spend the hard-earned monies of our rank-and-file members. I have read too many comments from members expressing dissatisfaction with the NRA’s leadership. The sentiment is the same: “I do not have much ‘disposable income,’ so I expect that dues and donations to organizations that I choose to support are spent wisely. I have lost confidence that the NRA is spending prudently.”

To be more succinct, take as an example the \$100,000 cruise/fishing adventure for the 76 members of the Board of Directors being held in Alaska for its upcoming meeting. If you can justify such an expense given the current financial crisis of the NRA, you have the ears of over a 100 million voters who want to understand your rationale for this, and literally a dozen other financial irregularities.

In addition, it is not prudent and inappropriate for any members of the Board of Directors to restate what one current NRA officer has previously stated, that it is too expensive to cancel the Alaskan cruise/fishing adventure due to its binding contracts.

Finally, as of this email, the total amount of funds being withheld from the NRA is \$162,237,723. These funds are not simply just from planned giving, but include membership fees not being renewed, advertisements in NRA magazines, cash donations, etc.

If there is a plausible rationale for the members of the Board of Directors to turn their backs to such funds, especially given their fiduciary responsibility to the NRA (and not its leadership), we are all listening.

This concludes Phase 3.

God Bless all of you,

Respectively,

David Dell’Aquila representing Grassroots NRA members and non-members as well as millions of voters